



Financial Performance

Size Profile, LTM Financials, Forward Estimates

(USD in millions, except per share data)

| (USD in millions, except per share data) | Size Profile | | | | | LTM Operating Data | | | Forward Estimates | |
|--|--------------|-------------------|----------------------|-----------|-----------------|--------------------|---------------|----------------------|-------------------|--|
| Company Name | Ticker | Price at 06/30/21 | % of 52 Week High | TEV | Total Assets | LTM Revenue | LTM EBITDA | 2021 Est. Revenue | 2021 Est EBITD | |
| Department Stores | | | | | | | | | | |
| Kohl's Corporation | KSS | \$55.11 | 85.0% | \$12,601 | \$14,689 | \$17,414 | \$1,624 | \$18,157 | \$2,013 | |
| Macy's, Inc. | M | \$18.96 | 85.0% | \$11,522 | \$18,082 | \$19,814 | \$668 | \$22,166 | \$2,071 | |
| Nordstrom, Inc. | JWN | \$36.57 | 78.7% | \$10,338 | \$9,333 | \$11,605 | \$225 | \$13,721 | \$1,147 | |
| Dillard's, Inc. | DDS | \$180.88 | 93.7% | \$3,873 | \$3,508 | \$4,969 | \$528 | \$5,917 | \$553 | |
| General Merchandising | | | | | | | | | | |
| Target Corporation | TGT | \$241.74 | 99.3% | \$136,577 | \$50,471 | \$98,143 | \$10,819 | \$101,640 | \$10,685 | |
| Dollar General Corporation | DG | \$216.39 | 96.1% | \$67,994 | \$25,237 | \$33,699 | \$4,190 | \$34,144 | \$3,893 | |
| Dollar Tree, Inc. | DLTR | \$99.50 | 82.7% | \$31,355 | \$21,051 | \$25,702 | \$2,969 | \$26,425 | \$2,666 | |
| Big Lots, Inc. | BIG | \$66.01 | 90.1% | \$3,114 | \$4,038 | \$6,386 | \$579 | \$6,160 | \$458 | |
| Clothing and Apparel | | | | | | | | | | |
| L Brands, Inc. | LTD | \$70.67 | 97.9% | \$27,545 | \$10,546 | \$13,217 | \$3,178 | \$14,531 | \$3,269 | |
| The Gap, Inc. | GPS | \$33.65 | 89.4% | \$15,939 | \$13,604 | \$15,684 | \$1,018 | \$17,129 | \$1,620 | |
| Foot Locker, Inc. | FL | \$61.63 | 92.4% | \$7,111 | \$7,442 | \$8,525 | \$946 | \$8,571 | \$1,000 | |
| American Eagle Outfitters, Inc. | AEO | \$37.53 | 96.3% | \$6,743 | \$3,401 | \$4,242 | \$506 | \$4,982 | \$754 | |
| Urban Outfitters, Inc. | URBN | \$41.22 | 97.9% | \$4,345 | \$3,580 | \$3,789 | \$392 | \$4,361 | \$484 | |
| Ansell Limited | ANN | \$32.62 | 98.7% | \$4,004 | \$2,606 | \$1,798 | \$306 | \$2,025 | \$398 | |
| Abercrombie & Fitch Co. | ANF | \$46.43 | 98.2% | \$2,847 | \$3,071 | \$3,421 | \$391 | \$3,753 | \$508 | |
| Guess?, Inc. | GES | \$26.40 | 84.8% | \$2,305 | \$2,378 | \$2,136 | \$189 | \$2,569 | \$292 | |
| Express, Inc. | EXPR | \$6.49 | 46.5% | \$1,343 | \$1,407 | \$1,344 | -\$257 | \$1,882 | \$29 | |
| Zumiez Inc. | ZUMZ | \$48.99 | 97.9% | \$1,031 | \$1,018 | \$1,132 | \$188 | \$1,210 | \$169 | |
| Tilly's, Inc. | TLYS | \$15.98 | 94.7% | \$547 | \$524 | \$617 | \$59 | \$713 | \$75 | |

Valuation Metrics

Return Profile, Trading Multiples

| | | | Trading Multiples | | | | | | |
|----------------------------|----------------|---------------------|---------------------|-------------------|------------------|------------------|--------------|----------------------|---------------------|
| Company Name | Ticker | Return on Assets | Return on Equity | Revenue Growth | EBITDA Margin | EBITDA Growth | 5-yr Beta | TEV / LTM Revenue | TEV / LTM EBITDA |
| Department Stores | | | | | | | | | |
| Macy's, Inc. | M | 0.0% | -9.7% | -13.1% | 3.4% | -37.7% | 2.1x | 0.6x | 17.2x |
| Kohl's Corporation | KSS | 3.1% | 7.9% | -4.9% | 9.3% | 9.7% | 2.2x | 0.7x | 7.8x |
| Nordstrom, Inc. | JWN | -2.8% | -119.0% | -18.3% | 1.9% | -75.2% | 2.4x | 0.9x | 45.9x |
| Dillard's, Inc. | DDS | 5.8% | 16.9% | -12.3% | 10.6% | 761.7% | 0.8x | 0.8x | 7.3x |
| | Mean Median | 1.5% 1.5% | -26.0% -0.9% | -12.2% -12.7% | 6.3% 6.3% | 164.6% -14.0% | 1.9x 2.1x | 0.7x 0.8x | 19.6x 12.5x |
| General Merchandising | | | | | | | | | |
| Target Corporation | TGT | 10.9% | 47.3% | 22.5% | 11.0% | 56.8% | 1.0x | 1.4x | 12.6x |
| Dollar General Corporation | DG | 9.0% | 39.9% | 13.9% | 12.4% | 30.5% | 0.5x | 2.0x | 16.2x |
| Dollar Tree, Inc. | DLTR | 6.8% | 21.1% | 6.7% | 11.6% | 30.1% | 0.9x | 1.2x | 10.6x |
| Big Lots, Inc. | BIG | 7.5% | 62.7% | 16.8% | 9.1% | 55.3% | 2.4x | 0.5x | 5.4x |
| | Mean | 8.6% | 42.7% | 15.0% | 11.0% | 43.2% | 1.2x | 1.3x | 11.2x |
| Source: Capital IQ | Median | 8.3% | 43.6% | 15.4% | 11.3% | 42.9% | 0.9x | 1.3x | 11.6x |

Valuation Metrics (cont.)

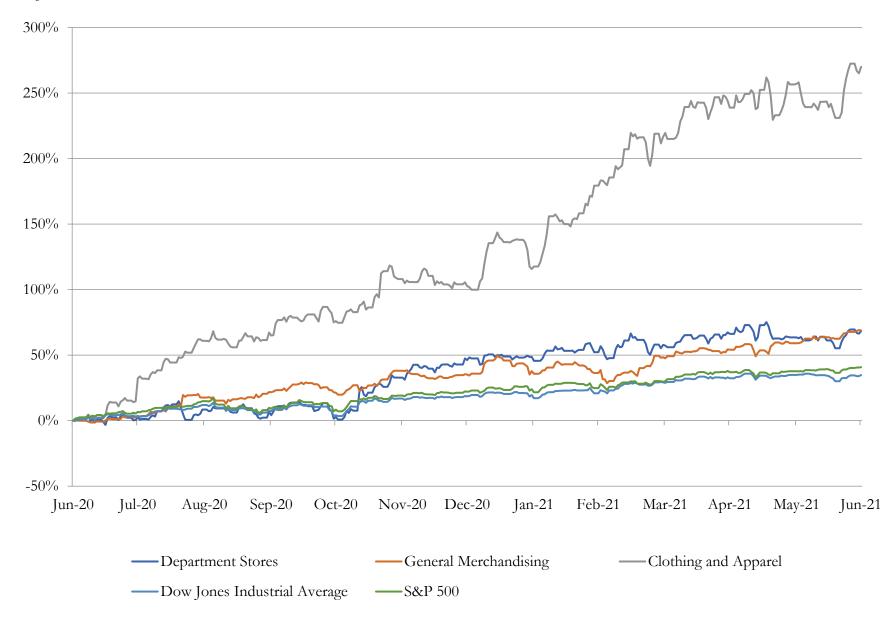
Return Profile, Trading Metrics

| | | | | Trading Multiples | | | | | |
|---------------------------------|--------|---------------------|---------------------|-------------------|------------------|------------------|-----------|----------------------|---------------------|
| Company Name | Ticker | Return on Assets | Return on Equity | Revenue Growth | EBITDA Margin | EBITDA Growth | 5-yr Beta | TEV / LTM Revenue | TEV / LTM EBITDA |
| Clothing and Apparel | | | | | | | | | |
| L Brands, Inc. | LTD | 16.7% | N/A | 10.7% | 24.0% | 119.3% | 0.0x | 2.1x | 8.7x |
| The Gap, Inc. | GPS | 2.5% | 16.9% | 6.1% | 6.5% | 35.2% | 1.6x | 1.0x | 15.7x |
| Foot Locker, Inc. | FL | 6.8% | 24.2% | 20.0% | 11.1% | 76.5% | 1.3x | 0.8x | 7.5x |
| Ansell Limited | ANN | 6.8% | 13.9% | 17.8% | 17.0% | 27.5% | 0.4x | 2.2x | 13.1x |
| American Eagle Outfitters, Inc. | AEO | 6.2% | 13.2% | 6.8% | 11.9% | 109.7% | 1.5x | 1.6x | 13.3x |
| Urban Outfitters, Inc. | URBN | 5.3% | 13.6% | 2.2% | 10.3% | 164.9% | 1.6x | 1.1x | 11.1x |
| Abercrombie & Fitch Co. | ANF | 4.5% | 20.3% | 1.4% | 11.4% | 130.6% | 1.9x | 0.8x | 7.3x |
| Guess?, Inc. | GES | 3.4% | 17.3% | -11.1% | 8.9% | 40.4% | 2.3x | 1.1x | 12.2x |
| Express, Inc. | EXPR | -12.9% | -271.9% | -24.4% | -19.1% | N/A | 1.8x | 1.0x | -5.2x |
| Zumiez Inc. | ZUMZ | 10.9% | 24.4% | 18.0% | 16.6% | 127.6% | 1.7x | 0.9x | 5.5x |
| Tilly's, Inc. | TLYS | 4.9% | 17.1% | 9.0% | 9.6% | 178.2% | 2.2x | 0.9x | 9.2x |
| Destination XL Group, Inc. | DXLG | -2.6% | -104.6% | -10.8% | 1.8% | N/A | 1.5x | 1.4x | 79.5x |
| | Mean | 4.4% | -19.6% | 3.8% | 9.2% | 101.0% | 1.5x | 1.3x | 14.8x |
| Source: Capital IQ | Median | 5.1% | 16.9% | 6.4% | 10.7% | 114.5% | 1.6x | 1.0x | 10.2x |

Q2 2021 | Industry Update – Retail

LTM Equity Performance

Major Indexes



Recent M&A Activity

Last Twelve (12) Months as of June 30, 2021

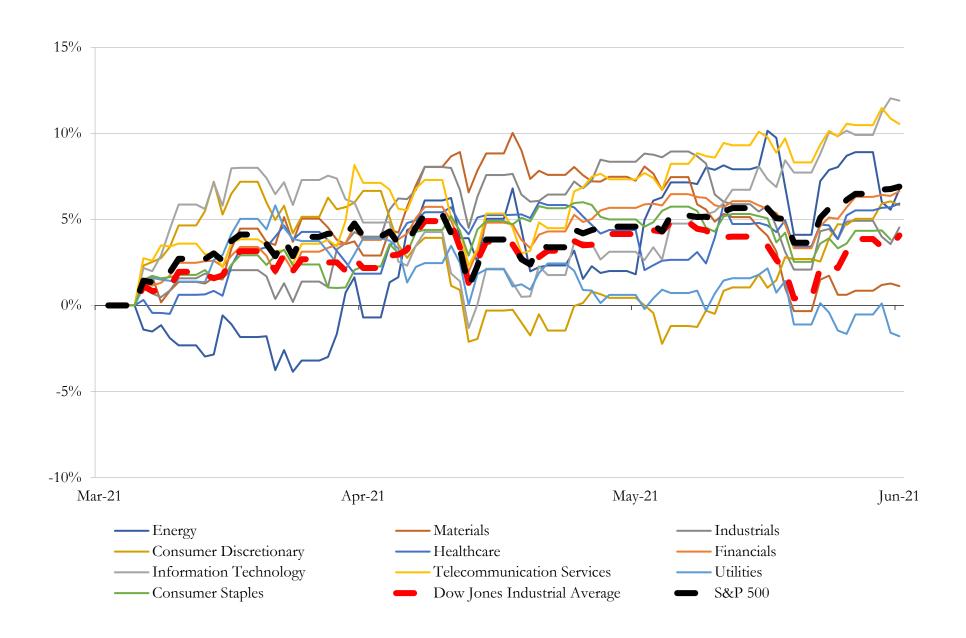
(USD in millions)

| Close Date | Target | Acquirer | Implied TEV |
|------------|---|---|-------------|
| Jan-21 | Tiffany & Co. | LVMH Moët Hennessy - Louis Vuitton, Société Européenne | \$17,876 |
| Oct-20 | Freshly, Inc. | Nestlé USA, Inc. | \$1,681 |
| Dec-20 | All Of Retail And Operating Assets Of J. C. Penney Company, Inc. | Simon Property Group, Inc.; Brookfield Property Partners L.P. | \$1,192 |
| Oct-20 | Substantially All Assets of GNC Holdings, Inc. | Harbin Pharmaceutical Group Holding Co., Ltd. | \$760 |
| Aug-20 | Substantially All Assets of Park Place Dealerships | Asbury Automotive Group, LLC | \$735 |
| Mar-21 | Pet Supplies Plus, LLC | Franchise Group, Inc. | \$700 |
| Sep-20 | Davos Brands LLC | Diageo plc | \$610 |
| Dec-20 | Nutrisystem, Inc. | Kainos Capital LP | \$559 |
| Jan-21 | Fresh Direct, LLC | Centerbridge Partners, L.P.; Ahold Delhaize USA, Inc. | \$550 |
| Mar-21 | DTLR Villa LLC | JD Sports Fashion plc | \$495 |
| Feb-21 | DermStore, LLC | THG Holdings plc (nka:THG Plc) | \$350 |
| Sep-20 | Substantially All The Global Business Operations of Brooks Brothers Group, Inc. | Authentic Brands Group LLC; SPARC Group LLC | \$325 |
| Aug-20 | PersonalizationMall.com, LLC | 800-Flowers, Inc. | \$251 |
| Dec-20 | ShopRunner, Inc. | FedEx Corporation | \$225 |
| Sep-20 | 192 Convenience and Fuel Retail Stores of Circle K Stores Inc. | CrossAmerica Partners LP; Lehigh Gas Wholesale LLC | \$185 |
| Mar-21 | JM Bullion, Inc. | A-Mark Precious Metals, Inc. | \$142 |
| Jan-21 | Cost Plus, Inc. | Kingswood Capital Management, LLC | \$110 |
| Dec-20 | P & M Solutions, LLC | Central Garden & Pet Company | \$83 |
| Jul-20 | Honda Of Downtown Los Angeles | Brandon Steven Motors, LLC | \$80 |
| Dec-20 | Certain Ecommerce Business Related Assets of 9830 Macarthur, Reliance Equities | Mohawk Group Holdings, Inc. | \$76 |
| Feb-21 | Turbo Squid, Inc. | Shutterstock, Inc. | \$75 |
| Nov-20 | Assets of Justice Stores, LLC | B. Riley Financial, Inc.; Bluestar Alliance, LLC | \$71 |
| Mar-21 | Two KIA motor vehicle dealerships of Fuccillo Affiliates of Florida, Inc. and | LMP Automotive Holdings, Inc. | \$69 |
| Oct-20 | Skipper Bud's of Illinois, Inc. | MarineMax, Inc. | \$64 |
| Feb-21 | Assets of Healing Solutions, LLC | Mohawk Group Holdings, Inc. | \$62 |
| Jan-21 | Certain International Operations of Party City Holdco Inc. | Endless LLP | \$59 |
| Dec-20 | Design Public LLC | HNI Corporation | \$50 |
| Jul-20 | Window Installation Specialists, Inc. | Quest Window Systems Inc. | \$45 |
| Oct-20 | E-Commerce Business | Saadia Group, LLC | \$40 |
| Nov-20 | 47 Buddys locations of Franchise Group | bebe stores, inc. | \$35 |

Source: Capital IQ

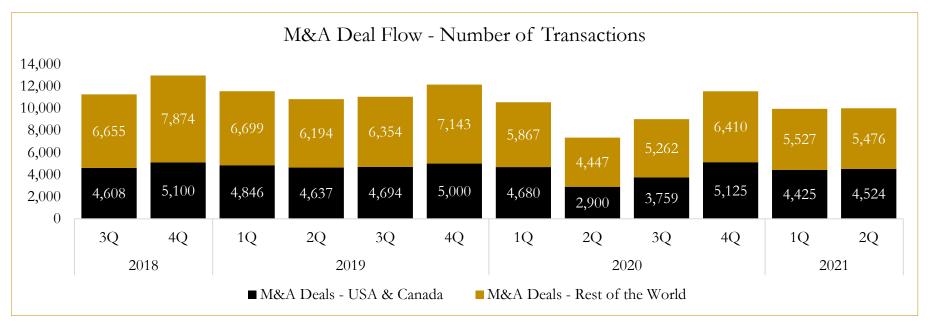
Change in Market Capitalization by Sector

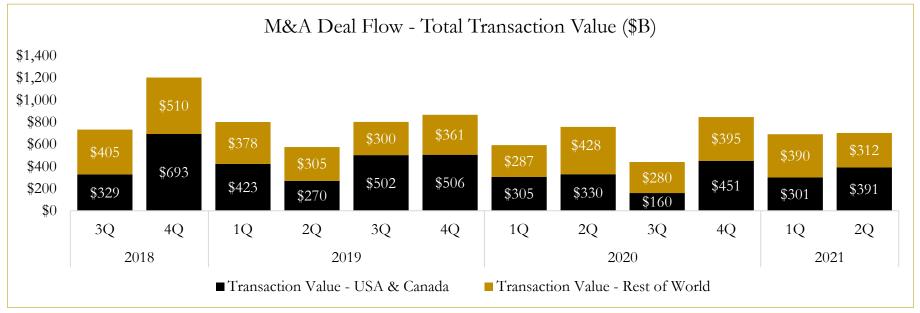
Last Three (3) Months as of June 30, 2021



M&A Deal Flow Statistics

Last Three (3) Years as of June 30, 2021





7 Houlihan Capital About Us

About Houlihan Capital

Houlihan Capital is a leading, solutions-driven valuation, financial advisory and boutique investment banking firm. We pride ourselves on being thought leaders in an ever-changing landscape.

Houlihan Capital is SOC-compliant, a FINRA and SIPC member and committed to the highest levels of professional ethics and standards.

Valuation & Financial Advisory

We provide an array of services that include enterprise valuations, portfolio valuation, valuation of carried interest, transaction opinions, tax and financial reporting compliance, purchase price allocations, and a wide variety of consulting services through our Financial Advisory Group.

Investment Banking

Through our Investment Banking Group, we offer sell-side/buy-side advisory and capital raises. Through our Special Situations desk, we provide services that fit outside the archetypal verticals, including liquidity solutions, transactional advisory, and secondary market advisory and trading.

Litigation Support

Our team provides support for a wide variety of situations including commercial and shareholder disputes, derivatives and structured finance litigation, and fraudulent conveyance.

Contact:

Andrew Smith
President
asmith@houlihancapital.com
(312) 450-8610

Paul Clark
Managing Director
pclark@houlihancapital.com
(312) 450-8656

Michael Norton
Director, Business Development
mnorton@houlihancapital.com
(312) 450-8628

Monica Blocker
Director, Business Development
mblocker@houlihancapital.com
(312) 450-8699